Workshop on *Corporate Laws and Practice in Mauritius*Institute for Judicial & Legal Studies Wednesday 24 July 2018

"Importance & relevance of Corporate Governance"

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The views expressed in this presentation are the views of the author.

They are not necessarily the views of the National Committee on Corporate Governance.



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Agenda

- 1. Corporate Governance
 - what & why
- 2. Corporate Governance in Mauritius
- 3. Relevance of Corporate Governance for lawyers
- 4. Qs & As



1. What is Corporate Governance?

"A framework of company processes and attitudes that add value to the business, help build its reputation and ensure its long-term continuity and success."

The National Code of Corporate Governance for Mauritius (2016)

Why is the world talking about Corporate Governance?

Enron Scandal



2. Corporate Governance in Mauritius

- First Code published in 2003
- The National Code of Corporate Governance for Mauritius (2016)
- Entities required to apply the Code:
 - Public Interest Entities
 - Statutory/Parastatal bodies listed in Schedule 1 of the Financial
 - Reporting Act 2004
 - Some FSC licensed companies, e.g GBL 1 & Management Companies



2. Corporate Governance in Mauritius - ctd.

Code Principles:

- Governance Structure
- 2. The Structure of the Board and its Committees
- 3. Appointment Procedures
- 4. Director Duties, Remuneration & Performance
- 5. Risk Governance and Internal Control
- 6. Reporting with Integrity
- 7. Audit
- 8. Relations with shareholders and other key Stakeholders
- Principles v/s rules based
- "apply and explain" approach



2. Corporate Governance in Mauritius – ctd.

Guidance:

- 1. Generic
- 2. Banks
- 3. Listed companies
- 4. Family companies (unlisted)
- 5. Statutory Bodies
- 6. Groups and Subsidiaries
- 7. Global Business Licence 1 and Management Companies



3. Relevance of Corporate Governance for lawyers

- Complex decision making process with the creation of Board sub-committees
- Approved corporate documents and processes posted on website:

Constitution IT Security Policy **Board Charter** Data Protection Policy Job Description of senior Code of Ethics Risk Management Framework governance positions Nomination Process and Organisation chart **Appointment of Directors**

Skills Matrix of directors **Related Party Transactions**

approval process

Equal Opportunities Policy

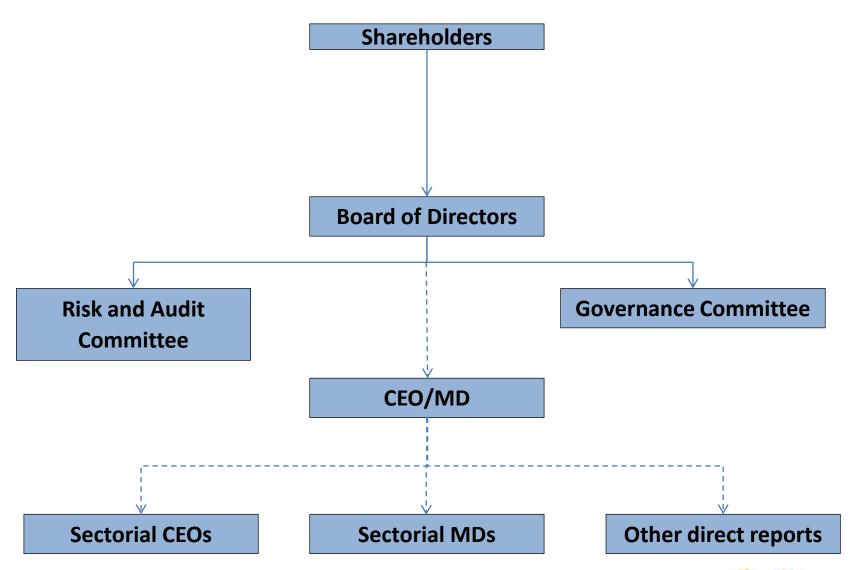
Health & Safety Policy

Whistle Blowing Policy

Statement of accountabilities Terms of directors' appointment



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PROCESS FOR PROPOSED RELATED PARTY TRANSACTIONS ('RPT') (ARISING OUT OF ORDINARY COURSE OF BUSINESS)

STEP 1. MANAGEMENT

Propose RPT by Management

SECRETARY

Identifies RPT



STEP 3. RMAC

Where ratio < 5 %
Review proposed RPT and
Independent Valuation for
recommendation to the Board for
approval

STEP 3. RMAC and Other Independent Directors

Where ratio is 5% or more
but < 15 %
Review proposed PRT and Independent
Valuation for recommendation to the Board
for approval

STEP 3. RMAC and Other Independent Directors

Where ratio is 15 % or more Review proposed PRT and Independent Valuation for recommendation to the Board for approval



Upon recommendation of RMAC, Board consider and approve

STEP 4. BOARD

Upon recommendation of RMAC and Other Independent Directors, Board consider and approve

STEP 4. BOARD

Upon recommendation of RMAC and Other Independent Directors, Board consider and approve



STEP 5. DURING BOARD

- 1. Conflicted directors disclose their interests
- 2. Disclosure of interests minuted and RPT register updated
- 3. Conflicted directors abstain from deliberations and voting/ withdraw from that part of that meeting dealing with RPT

Whereas:

- 'Board' means board of directors
- 'RMAC' means Risk Management and Audit Committee



Thank you

Qs & As session



About the NCCG -

- Objects and functions, amongst others:
 - To act as the national coordinating body responsible for all matters relating to corporate governance;
 - To assess the need for corporate governance in the public and private sectors;
 - To issue the Code of Corporate Governance and guidelines, and periodically re-views same;
 - To advise the Minister of Financial Services and Good Governance on any matter relating to corporate governance.

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